



Management Discussion and Analysis

For the Second Quarter of 2025 ended June 30, 2025

(Unreviewed Consolidated Financial Statements)

Investor Relations

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Economic Conditions and Movement of Financial Market

In the second quarter of 2025, Thai economy recovered gradually led by a growth in export sector due to the accelerated shipments during the reciprocal tariff suspension period (grace period) before the reciprocal tariff enforcement. Tourism sector slowed down with the number of tourist arrivals at 16.7 million, declined by 4.7% compared to the same period of last year. Private consumption remained stable while the consumer confidence continued its weakness amid the concern on US trade policy uncertainty, Thailand's slow economic recovery, as well as high household debt level. The domestic car sale for the first 5 months of 2025 decreased by 3.0% compared to the same period of last year, partly attributed to tightened loan underwriting by financial institutions. Headline inflation for the second quarter of 2025 declined by 0.35%, driven by lower oil and food prices.

The Bank of Thailand (BOT) cut the policy rate 1 time by 0.25% from 2.00% to 1.75% in April 2025 to support the slow-going economy. The average 3-month fixed deposit rates of Top 4 commercial banks decreased from 0.99% to 0.84% (QoQ). Meanwhile, the lending rates of Top 4 commercial banks declined in all rate types. The average minimum lending rate (MLR) decreased from 6.88% to 6.81% (QoQ). The average minimum overdraft rate (MOR) decreased from 7.07% to 6.93% (QoQ), and the average minimum retail rate (MRR) decreased from 7.11% to 7.06% (QoQ). In addition, the Bank of Thailand has provided additional assistance to debtors under the "You Fight, We Help" Phase 2 project with the expansion of the eligible debtors' qualifications covering those who have been in arrears less than 30 days since January 1, 2022 and have had debt restructuring since January 1, 2022, as well as extended the registration period until September 30, 2025.

The capital market in the second quarter of 2025 remained highly volatile caused by a slow domestic economic recovery, political uncertainty, together with the concerns over US trade policy and geopolitical conflicts. Therefore, SET index closed at 1,089.56 points, declined by 68.53 points or 5.9% from the previous quarter. Market trading volume contracted with the average daily turnover decreased from 42,224.44 million baht in the previous quarter to 40,344.19 million baht.

Operating Results

TISCO Financial Group Public Company Limited ("the Company") continuously operates business in line with sustainability strategy and takes all stakeholders into account. The Company has committed to responsible business practices, prudent risk management, enhancing competitiveness to support any changes in economic, social and environmental aspects, as well as promoting well-being in society through various projects such as financial literacy, efficient use of resources, employee development and happy organization.

TISCO Financial Group Public Company Limited, as a parent company of the group, had net profit from operations for the second quarter of 2025 on a standalone basis totaling 2,092.91 million baht, mainly contributed by dividend income and service fee income derived from subsidiary companies within the group. As a holding company, TISCO Financial Group Public Company Limited operates as a shareholder in other companies and no other major business. Therefore, the analysis was based on the Company's consolidated operating performance and financial position which was comprised of 2 main businesses: commercial banking business and capital market businesses.

Operating Results for the second quarter of 2025

The net profit for the second quarter of 2025 was reported at 1,643.52 million baht, declined by 109.50 million baht or 6.2% compared to the second quarter of 2024, mainly due to a slowdown in total income. Net interest income by 1.7% (YoY) following the policy rate cut by the Bank of Thailand, as well as the interest reduction for vulnerable borrowers in "You Fight, We Help" program, whereas cost of funds gradually declined. Non-interest income slowed down by 5.5% (YoY) caused by businesses related to capital market amid highly volatile capital market conditions. Brokerage fee decreased by 4.6% (YoY) following lower market trading volume, and asset management basic fee dropped by 0.5% (YoY) with a decreasing new fund issuance. In addition, gain on financial instruments measured at fair value through profit or loss (FVTPL) also declined compared to the second quarter of 2024. On the contrary, banking fee increased by 11.7% (YoY) thanks to a recovery in bancassurance business aligning with the increasing new business volume. In this quarter, expected credit loss (ECL) increased to 1.0% of average loans in line with a plan to resume the normalized provisioning level this year, while the Company maintained effective cost control, resulting in a decline in operating expenses by 7.0% (YoY).

Compared to the first quarter of 2025, net profit of the Company remained stable (QoQ). Total income grew by 2.4% (QoQ) but was offset by higher expected credit loss (ECL) from 0.7% to 1.0% (QoQ) of average loans. Net interest income remained at the same level (QoQ) whereas non-interest income increased by 8.4% (QoQ) owing to banking fee income following a recovery in bancassurance business, coupled with an increase in gain on financial instruments measured at fair value through profit or loss (FVTPL). Meanwhile, capital market businesses remained sluggish, including a slowdown in brokerage fee and asset management fee by 18.3% and 8.5% (QoQ) respectively.

Basic earnings per share for the second quarter of 2025 equaled 2.05 baht per share, remained stable from the previous quarter and decreased from 2.19 baht per share in the second quarter of 2024. The return on average equity (ROAE) was reported at 15.2%.

Table 1.1 : Statement of Comprehensive Income (Quarterly)

Statement of Comprehensive Income		2Q2025	1Q2025	%QoQ	2Q2024	%YoY
Unit: Million baht						
Interest income						
Interest on loans		2,832.77	2,839.23	(0.2)	2,898.40	(2.3)
Interbank and money market items		160.00	172.57	(7.3)	224.88	(28.9)
Hire purchase and capital lease agreements		1,537.73	1,521.88	1.0	1,573.41	(2.3)
Investments		54.48	55.39	(1.7)	47.79	14.0
Total interest income		4,584.98	4,589.07	(0.1)	4,744.48	(3.4)
Interest expenses		(1,256.50)	(1,260.62)	(0.3)	(1,357.03)	(7.4)
Net interest income		3,328.48	3,328.45	0.0	3,387.45	(1.7)
Fee income		1,300.11	1,293.67	0.5	1,345.38	(3.4)
Fee expenses		(109.33)	(117.77)	(7.2)	(113.62)	(3.8)
Net fee income		1,190.78	1,175.90	1.3	1,231.76	(3.3)
Gain (Loss) on the financial instruments measured at fair value through PL		107.12	67.31	59.1	218.89	(51.1)
Gain (Loss) on Investments		2.39	1.46	63.6	0.88	170.7
Share of profit from investment under equity method		8.17	9.48	(13.8)	6.79	20.4
Other operating income		156.89	97.45	61.0	91.65	71.2
Total operating income		4,793.83	4,680.05	2.4	4,937.42	(2.9)
Operating expenses		(2,189.87)	(2,241.87)	(2.3)	(2,355.55)	(7.0)
Expected credit loss		(558.77)	(385.73)	44.9	(400.70)	39.5
Profit before tax and minority interest		2,045.19	2,052.46	(0.4)	2,181.17	(6.2)
Corporate income tax expenses		(401.57)	(408.98)	(1.8)	(428.04)	(6.2)
Profit before minority interest		1,643.62	1,643.48	0.0	1,753.13	(6.2)
Non-controlling interests of subsidiaries		(0.10)	(0.10)	2.0	(0.12)	(11.1)
Net profit		1,643.52	1,643.38	0.0	1,753.02	(6.2)

Operating Results for the First Half of 2025

The net profit for the first half of 2025 was reported at 3,286.89 million baht, declined by 199.14 million baht of 5.7% (YoY), caused by a slowdown in total income by 1.7% (YoY), together with an increase in expected credit loss (ECL) to 0.8% of average loans as part of a plan to resume the normalized provisioning level. Net interest income dropped by 1.9% (YoY) due to the policy rate cut by the Bank of Thailand and the interest reduction for vulnerable borrowers in "You Fight, We Help" program. Non-interest income declined by 1.4% (YoY) from brokerage fee income, investment banking fee and lower gain on financial instruments measured at fair value through profit or loss (FVTPL). On the other hand, banking fee improved (YoY) driven by other banking fee, and asset management basic fee grew (YoY) following new fund issuances.

Basic earnings per share for the first half of 2025 were 4.11 baht per share, declined from 4.35 baht per share in the first half of 2024. The return on average equity (ROAE) was reported at 15.5%.

Table 1.2 : Statement of Comprehensive Income (Half Year)

Statement of Comprehensive Income		1H2025	1H2024	%YoY
Unit: Million baht				
Interest income				
Interest on loans	5,672.00	5,760.97	(1.5)	
Interbank and money market items	332.57	496.78	(33.1)	
Hire purchase and financial lease income	3,059.62	3,164.76	(3.3)	
Investments	109.87	95.73	14.8	
Total interest income	9,174.05	9,518.25	(3.6)	
Interest expenses	(2,517.12)	(2,735.34)	(8.0)	
Net interest income	6,656.93	6,782.91	(1.9)	
Fee income		2,593.78	2,618.68	(1.0)
Fee expenses	(227.10)	(218.81)	3.8	
Net fee income	2,366.68	2,399.88	(1.4)	
Gain (Loss) on the financial instruments measured at fair value through PL	174.43	264.38	(34.0)	
Gain (Loss) on Investments	3.85	1.45	165.7	
Share of profit from investment under equity method	17.66	16.32	8.2	
Other operating income	254.34	175.14	45.2	
Total operating income	9,473.88	9,640.07	(1.7)	
Operating expenses	(4,431.74)	(4,618.33)	(4.0)	
Expected credit loss	(944.50)	(679.73)	39.0	
Profit before tax and minority interest	4,097.65	4,342.02	(5.6)	
Corporate income tax expenses	(810.55)	(855.75)	(5.3)	
Profit before minority interest	3,287.10	3,486.27	(5.7)	
Non-controlling interests of subsidiaries	(0.21)	(0.23)	(10.4)	
Net profit	3,286.89	3,486.04	(5.7)	

Details of Financial Performance for the second quarter of 2025

Net Interest Income

In the second quarter of 2025, net interest income totaled 3,328.48 million baht, decreased by 58.97 million baht (1.7% YoY). Interest income totaled 4,584.98 million baht, decreased by 159.51 million baht (3.4% YoY) following a decline in floating lending rates aligning with the policy rate cut by the Bank of Thailand, together with the interest reduction for the vulnerable borrowers through “You Fight, We Help” program. Interest expense totaled 1,256.50 million baht, decreased by 100.53 million baht (7.4% YoY) following the deposit cost repricing amid interest rate downcycle.

Compared to the previous quarter, net interest income remained stable. Interest income decreased by 4.09 million baht (0.1% QoQ), and interest expense reduced by 4.12 million baht (0.3% QoQ).

In this quarter, the Company reduced all lending rates in response to the policy rate cut by the Bank of Thailand in April 2025, as well as offered interest waiver to vulnerable borrowers in “You Fight, We Help” program. As a result, yield on loans contracted from 7.63% to 7.51% (QoQ). The cost of funds decreased from 2.30% to 2.22% (QoQ) owing to deposit rate repricing amid interest rate downcycle. Thus, loan spread declined to 5.30%, and net interest margin (NIM) was at 4.75%.

Table 2 : Loan Spread

Unit: %	2024	2Q2024	1Q2025	2Q2025
Yield on Loans	7.68	7.66	7.63	7.51
Cost of Funds	2.42	2.43	2.30	2.22
Loan Spread	5.27	5.23	5.33	5.30
Net Interest Margin (NIM)	4.85	4.88	4.88	4.75

Non-Interest Income

Non-interest income totaled 1,465.35 million baht, decreased by 5.5% (YoY) caused by a slowdown in capital market businesses amid volatile market conditions. Brokerage fee totaled 104.89 million baht, dropped by 4.6% (YoY) following lower market trading volume. Asset management basic fee totaled 416.70 million baht, decreased by 0.5% (YoY) due to a decline in new fund issuances. Investment banking fee totaled 17.84 million baht, dropped from last year, whereas the gain on financial instruments measured at fair value through profit or loss (FVTPL) reduced to 107.12 million baht in this quarter. On the contrary, banking fee improved by 11.7% (YoY) totaling 888.94 million baht, resulting from bancassurance business aligning with an increased new business volume, in combined with an increase in other banking fee income which partly derived from the record of the subsidized rebate from Financial Institutions Development Fund (FIDF) for “You Fight, We Help” program.

Non-interest income compared to the first quarter of 2025 increased by 8.4% (QoQ) due to an expansion in banking fee by 16.6% (QoQ) from bancassurance business and other banking fee which partly derived from the subsidized rebate from “You Fight, We Help” program. Moreover, there was a record of gain on financial instruments measured at fair value through profit or loss (FVTPL), increased from the

previous quarter. Meanwhile, capital market businesses remained sluggish, including a weakened brokerage fee by 18.3% (QoQ) following lower market trading volume, and a decline in asset management basic fee by 8.5% (QoQ) amid lower new fund issuances.

Table 3 : Non-Interest Income Breakdown

Type of Incomes Unit: Million baht	2Q2025	1Q2025	%QoQ	2Q2024	%YoY
Banking Fee	888.94	762.18	16.6	795.84	11.7
<i>Bancassurance Fee</i>	<i>624.60</i>	<i>570.97</i>	<i>9.4</i>	<i>595.19</i>	<i>4.9</i>
<i>Other Banking Fee</i>	<i>264.34</i>	<i>191.21</i>	<i>38.2</i>	<i>200.65</i>	<i>31.7</i>
Asset Management Basic Fee	416.70	455.50	(8.5)	418.61	(0.5)
Brokerage Fee	104.89	128.37	(18.3)	109.90	(4.6)
Investment Banking Fee	17.84	3.14	467.5	87.68	(79.7)
Non-Interest Income from Core Businesses	1,428.37	1,349.19	5.9	1,412.03	1.2
Gain (Loss) on Financial Instruments measured at fair value through PL	107.12	67.31	59.1	218.89	(51.1)
Gain (Loss) on Investments	2.39	1.46	63.6	0.88	170.7
Share Profit from subsidiaries	8.17	9.48	(13.8)	6.79	20.4
Dividend Income	24.34	38.48	(36.7)	23.53	3.4
Asset Management Performance Fee	4.29	3.45	24.6	1.47	192.4
Fee Expenses	(109.33)	(117.77)	(7.2)	(113.62)	(3.8)
Total Non-Interest Income	1,465.35	1,351.60	8.4	1,549.97	(5.5)

Operating Expenses

Operating expenses totaled 2,189.87 million baht, declined by 2.3% (QoQ) and by 7.0% (YoY) resulted from an effective operating cost control and a decrease in variable expenses associated with profit reduction. The Company reported the cost-to-income ratio at 45.7%.

Expected Credit Loss

Expected credit loss (ECL) was reported at 558.77 million baht, increased from the previous quarter and from the second quarter of 2024. ECL was accounted for 1.0% of average loans and was set up according to a plan to resume a normalized provisioning level, as well as to cushion against the heightened risk from economic factors. Nevertheless, the Company continued the cautious and careful growth strategy, together with provided debt assistance measures in accordance with the Bank of Thailand's guideline. Therefore, non-performing loans (NPLs) remained within the projected range at 2.41%. This ECL level was sufficient to cushion against any potential risks aligning with the Company's prudent risk management policy, with a reported loan loss coverage ratio of 154.8%.

Corporate Income Tax

The corporate income tax for the second quarter of 2025 was at 401.57 million baht, equivalent to the effective tax rate of 19.6%.

Financial Positions

Assets

As of June 30, 2025, the Company's total assets were 285,074.96 million baht, increased by 1.0% (QoQ), due to an increase in total loans by 1.9% (QoQ) totaling 235,511.85 million baht, and an increase in financial assets measured at fair value through profit or loss by 6.7% (QoQ) totaling 2,809.70 million baht. On the other hand, interbank and money market items totaled 37,446.40 million baht, decreased by 1.7% (QoQ), and investments totaled 5,793.86 million baht, dropped by 18.5% (QoQ).

Table 4 : Assets Breakdown

Assets Unit: Million baht	As of Jun 30, 2025	As of Mar 31, 2025	%QoQ	As of Dec 31, 2024	%YTD
Cash	893.24	859.25	4.0	909.67	(1.8)
Interbank and money market items	37,446.40	38,108.97	(1.7)	39,774.47	(5.9)
Derivatives	77.84	-	n.a.	55.78	39.5
Financial assets measured at fair value through Profit or Loss	2,809.70	2,633.63	6.7	2,559.44	9.8
Investments - net	5,793.86	7,105.50	(18.5)	4,495.38	28.9
Investments in subsidiaries and JV	921.71	913.73	0.9	913.82	0.9
Loans	235,511.85	231,190.32	1.9	232,200.01	1.4
Accrued interest receivables	1,964.92	1,939.74	1.3	1,884.55	4.3
Allowance for expected credit loss	(8,773.56)	(8,600.48)	2.0	(8,486.35)	3.4
Loans and accrued interest receivables – net	228,703.21	224,529.58	1.9	225,598.21	1.4
Other assets	8,429.00	7,991.79	5.5	7,570.16	11.3
Total assets	285,074.96	282,142.45	1.0	281,876.94	1.1

Liabilities

As of June 30, 2025, total liabilities were 243,405.96 million baht, increased by 2.5% (QoQ). Total deposits totaled 209,798.85 million baht, expanded by 1.6% (QoQ). Interbank and money market items totaled 11,518.26 million baht, increased by 10.3% (QoQ), and debentures totaled 8,150.00 million baht, increased by 22.7% (QoQ).

Table 5 : Liabilities Breakdown

Liabilities Unit: Million baht	As of Jun 30, 2025	As of Mar 31, 2025	%QoQ	As of Dec 31, 2024	%YTD
Deposits	209,798.85	206,456.15	1.6	206,572.99	1.6
Interbank and money market items	11,518.26	10,440.71	10.3	10,664.82	8.0
Debentures	8,150.00	6,640.00	22.7	8,040.00	1.4
Others	13,938.84	13,905.01	0.2	13,554.21	2.8
Total liabilities	243,405.96	237,441.87	2.5	238,832.02	1.9

Shareholders' Equity

As of June 30, 2025, shareholders' equity was 41,669.00 million baht, decreased by 3,031.57 million baht (6.8% QoQ) as the Company paid annual dividend from operating result for the year 2024 at 5.75 baht per common and preferred share in May 2025. The total dividend payment was 4,604 million baht, therefore the book value per share (BVPS) as of June 30, 2025 was 52.04 baht per share.

Business Segment Operations

(1) Banking Business

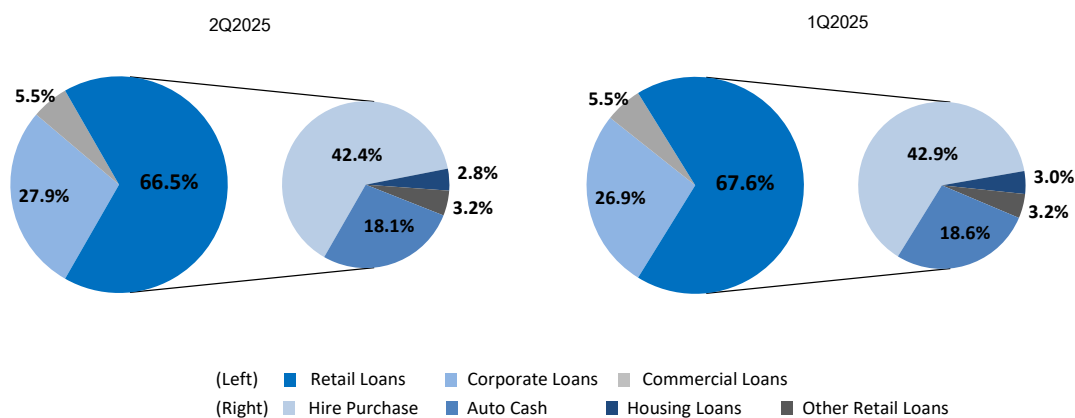
1.1 Loans

Total loans and receivables as of June 30, 2025 totaled 235,511.85 million baht, increased by 1.9% (QoQ) and by 1.4% (YTD) primarily due to the growth in corporate loans.

Table 6 : Loans

Loans Unit: Million baht	As of Jun 30, 2025	As of Mar 31, 2025	%QoQ	As of Dec 31, 2024	%YTD
Hire purchase	99,740.48	99,186.39	0.6	100,026.95	(0.3)
Loans against auto licenses	42,707.62	42,897.50	(0.4)	43,243.45	(1.2)
Housing loans	6,631.74	6,900.88	(3.9)	7,143.57	(7.2)
Others	7,625.49	7,365.52	3.5	7,019.31	8.6
Retail loans	156,705.33	156,350.28	0.2	157,433.27	(0.5)
Corporate loans	65,801.28	62,143.33	5.9	61,341.79	7.3
Commercial loans	13,005.24	12,696.71	2.4	13,424.95	(3.1)
Total loans	235,511.85	231,190.32	1.9	232,200.01	1.4

Loan Breakdown



Retail Lending portfolio totaled 156,705.33 million baht, increased by 0.2% (QoQ) driven by a recovery in hire purchase loans. The total retail portfolio as of June 30, 2025 consisted of 63.6% car and motorcycle hire purchase loans, 27.3% loans against auto licenses, 4.2% housing loans and 4.9% other retail loans.

The outstanding hire purchase loans totaled 99,740.48 million baht, increased by 0.6% (QoQ) contributed by a recovery in new car hire purchase and a continued growth in used car and motorcycle hire purchase. New car hire purchase slightly grew by 0.2% (QoQ) owing to the passenger car market recovery and an increase in TISCO Bank's penetration rate. The domestic car sale for the first 5 months of 2025 totaled 252,615 units, decreased by 3.0% compared to 260,365 units in the first 5 months of 2024. The passenger car segment showed sign of improvement while commercial truck segment remained subdued due to tightened loan underwriting by the financial institutions amid high household debt level and weak

domestic economy. The car penetration rate of TISCO for the first 5 months of 2025 improved to 5.5% compared to 4.6% in the same period of last year. In addition, used car hire purchase and motorcycle hire purchase expanded by 1.4% and 3.3% (QoQ) respectively, which went according to the growth strategy into high-yield businesses.

Loans against auto licenses ("Auto Cash") totaled 42,707.62 million baht, declined by 0.4% (QoQ) following the cautious and prudent loan underwriting amid high household debt level and fragile economic conditions. The Company suspended the "Somwang" branch opening plan while shift focus to improve efficiency of the existing branches. Currently, "Somwang" loan office totaled 808 branches nationwide. The loans initiated at "Somwang" branches still grew by 1.6% (QoQ) ending at 33,483.68 million baht and accounted for 78.4% of total loans against auto licenses.

Housing loans totaled 6,631.74 million baht, dropped by 3.9% (QoQ) following highly competitive market condition and rising risks. Other retail loans totaled 7,625.49 million baht, increased by 3.5% (QoQ).

TISCO Group participated in **"You Fight, We Help" project** as one of the financial institutions to give assistance to specific retail and SMEs debtors through "Direct Payment, Retain Assets" measure which offered debt restructuring with installment reduction and interest reduction with objective to ease debt burden for vulnerable borrowers. The number of TISCO's eligible clients was approximately 13,000 million baht or accounted for 6% of total loans. As of June 30, 2025, the number of registered clients was approximately 5,200 million baht or 40% of eligible clients, and 4,000 million baht of clients was successfully restructured.

Corporate Lending portfolio totaled 65,801.28 million baht, grew by 5.9% (QoQ) from loan drawdown in utilities and services sector and real estate and construction sector.

Commercial Lending portfolio totaled 13,005.24 million baht, increased by 2.4% (QoQ) from an increase in car inventory finance.

1.2 Asset Quality and Expected Credit Loss

Non-performing loans (NPLs) amounted 5,668.15 million baht, increased by 1.4% (QoQ), and accounted for NPL ratio of 2.41% of total loans. The asset quality was affected by the slow economic growth and the high household debt problem. However, the Company maintained a cautious and careful loan underwriting policy, as well as provided the debt assistance measures in accordance with the Bank of Thailand's guideline, therefore NPLs remained within the projected range. Furthermore, the Company continued the prudent risk management and provisioning policy. Total allowance for expected credit loss of the Company reported at 8,773.56 million baht, and loan loss coverage ratio was at 154.8%.

Table 7 : Loan Classification

Loan Classification ¹ Unit: Million baht	As of Jun 30, 2025	As of Mar 31, 2025	%QoQ	As of Dec 31, 2024	%YTD
Stage 1 loans (Performing)	210,989.16	207,373.50	1.7	208,242.98	1.3
Stage 2 loans (Under-performing)	18,854.55	18,225.33	3.5	18,493.51	2.0
Non-performing loans (NPLs)	5,668.15	5,591.49	1.4	5,463.52	3.7
Total loans	235,511.85	231,190.32	1.9	232,200.01	1.4

¹Excluding accrued interest in accordance with BOT's guideline.

Table 8 : NPLs Breakdown

NPLs ¹ Unit: Million baht, %	As of Jun 30, 2025		As of Mar 31, 2025		As of Dec 31, 2024	
	Million baht	%	Million baht	%	Million baht	%
Hire purchase	2,849.67	2.86	2,816.45	2.84	2,816.84	2.82
Loans against auto licenses	2,256.78	5.28	2,204.19	5.14	2,070.49	4.79
Housing loans	439.61	6.63	451.98	6.55	445.38	6.23
Others	16.09	0.21	19.15	0.26	17.31	0.25
NPLs - Retail loans	5,562.15	3.55	5,491.77	3.51	5,350.02	3.40
NPLs - Corporate loans	-	-	-	-	-	-
NPLs - Commercial loans	106.00	0.82	99.72	0.79	113.50	0.85
Total NPLs	5,668.15	2.41	5,591.49	2.42	5,463.52	2.35

¹Excluding accrued interest in accordance with BOT's guideline

1.3 Deposits and Borrowings

Total deposits and borrowings amounted 217,948.85 million baht, increased by 2.3% (QoQ) in line with the loan portfolio expansion. Total deposits reported at 209,798.85 million baht, grew by 1.6% (QoQ), and debentures totaled 8,150.00 million baht, increased by 22.7% (QoQ). As of June 2025, the Bank had high-quality liquid assets according to the Liquidity Coverage Ratio (LCR) at 42,146.50 million baht, declined by 3.9% (QoQ). The high-quality liquid assets accounted for 19.3% of total deposits and borrowings, and the LCR ratio as of June 2025 was at 148.8%.

Table 9 : Deposit Structure

Deposits Unit: Million baht	As of Jun 30, 2025	As of Mar 31, 2025	%QoQ	As of Dec 31, 2024	%YTD
Current accounts	1,610.94	1,628.00	(1.0)	1,793.02	(10.2)
Saving accounts	27,643.18	27,172.26	1.7	26,922.56	2.7
Fixed accounts	69,526.13	70,363.24	(1.2)	74,608.51	(6.8)
Negotiate certificate deposits	110,982.48	107,256.53	3.5	103,212.78	7.5
Short-term borrowings	36.12	36.12	0.0	36.12	0.0
Total deposits	209,798.85	206,456.15	1.6	206,572.99	1.6

(2) Securities Business

In the second quarter of 2025, Thai capital market remained highly volatile with weakened market trading volume, which resulted in a decline in the average daily turnover of TISCO Securities to 1,222.92 million baht (QoQ). However, comparing to the same period of last year, the average daily turnover of TISCO Securities improved (YoY) thanks to an improvement in TISCO Securities' market share, particularly in local institutions, which reported at 1.61%. Brokerage fee income of TISCO Securities totaled 104.89 million baht, decreased by 18.3% (QoQ) and 4.6% (YoY). TISCO brokerage volume is comprised of 59.9% of local institutions, 8.3% of foreign institutions, and 31.7% of retail investors.

(3) Asset Management Business

As of June 30, 2025, assets under management of TISCO Asset Management totaled 396,805.80 million baht, decreased by 0.5% (QoQ) due to a decline in new fund issuances amid volatile capital market. Therefore, asset management basic fee income amounted 416.70 million baht, decreased by 8.5% (QoQ) and 0.5% (YoY). The composition of total assets under management was 72.5% provident fund, 15.0% private fund, and 12.5% mutual fund. Total market share of TISCO Asset Management as of May 31, 2025 was 4.1%, ranking 9th in the market. The market share of provident fund was 19.0%, ranking 1st in the market. The market share of private fund was 2.5%, ranking 6th in the market, and the market share of mutual fund was 1.0%, ranking 13th in the market.

Table 10 : Assets under Management Breakdown

Funds Unit: Million baht	As of Jun 30, 2025	As of Mar 31, 2025	%QoQ	As of Dec 31, 2024	%YTD
Provident fund	287,569.69	282,288.01	1.9	287,198.86	0.1
Private fund	49,517.65	58,702.09	(15.6)	61,502.32	(19.5)
Mutual fund	59,718.46	57,896.82	3.1	58,101.30	2.8
Total AUMs	396,805.80	398,886.92	(0.5)	406,802.48	(2.5)

Risk Management

As of June 30, 2025, TISCO Group's internal capital (ICAAP) stood at 37,197.43 million baht comprising of Tier-I capital and available reserve adjustment. The integrated risk capital declined by 212.20 million baht from the end of March 2025 to 14,514.36 million baht mainly resulting from a decrease in credit risk capital. In addition, the capital surplus remained strong at 22,683.07 million baht or 61.0% of total capital.

Compared to the end of March 2025, the credit risk capital decreased by 293.67 million baht, or 2.5%, to 11,648.90 million baht mostly resulting from a lower risk capital in corporate lending and commercial lending portfolios during the quarter. Total loan portfolio of TISCO Group expanded by 1.9%, while non-performing loans remained stable around 2.41% at the end of June 2025. Meanwhile, TISCO Group still maintains a sufficient level of allowance for expected credit loss as cushion for future uncertainties and remains cautious and continued the prudent risk management policy.

The market risk capital increased by 67.89 million baht during the quarter, from 226.18 million baht to 294.07 million baht, primarily due to an increase in risk capital of investment portfolio during the period. Meanwhile, the overall duration gap decreased from 0.75 year to 0.65 year, which was in a manageable level. The assets duration declined from 1.11 year to 1.08 year, while the liabilities duration increased from 0.36 year to 0.43 year.

Table 11 : Average Duration Mismatch of Assets and Liabilities and Its Impact

	Duration Unit: Years		1-Y Net interest income change to 1% interest rate increase Unit: Million baht	
	Jun 30, 2025	Mar 31, 2025	Jun 30, 2025 ¹	Mar 31, 2025
Assets	1.08	1.11	1,449.18	1,489.11
Liabilities	0.43	0.36	(1,416.65)	(1,461.25)
Net gap	0.65	0.75	32.54	27.86

¹ Projected figures

In terms of regulatory capital requirements of the Bank, TISCO Group, and Securities Company, the positions were strong and sufficient levels to cushion for the expansion of asset in the future. At the end of June 2025, the projected regulatory capital based on IRB approach of the Bank was 39,218.30 million baht, while the projected capital adequacy ratio (BIS ratio) stood at 20.6%, remaining higher than 11.0% required by the Bank of Thailand. The projected Tier-I and Tier-II ratios of the Bank stood at 18.6% and 2.0%, respectively, in which Tier-I ratio also remained higher than the minimum requirement at 8.5%. For TISCO Group, the projected regulatory capital based on IRB approach was 40,337.21 million baht, with projected BIS ratio, Tier-I and Tier-II ratios at 19.1%, 17.2% and 1.8%, respectively, which also remained higher than the minimum capital requirement. Meanwhile, the net capital rule (NCR) of TISCO Securities Co., Ltd. stood at 58.4%, which was higher than the minimum required ratio by the SEC of 7.0%.

Table 12 : Regulatory Capital Requirement

Capital Adequacy Unit: %	As of Jun 30, 2025 ¹	As of Mar 31, 2025	As of Dec 31, 2024
TISCO Financial Group			
Tier-I	17.2	17.1	17.0
Tier-II	1.8	1.6	1.6
BIS Ratio	19.1	18.7	18.6
TISCO Bank			
Tier-I	18.6	18.9	18.7
Tier-II	2.0	1.8	1.8
BIS Ratio	20.6	20.7	20.5

¹ Projected figures